

A WORLD OF INFORMATION AT YOUR FINGERTIPS



Certificate of Membership

This is to certify that

KC Master Limited

Is a Member of ERAI, Inc.
Certificate #593954747-0722

A handwritten signature in blue ink, appearing to read "Mark A. Snider", is written over a horizontal line.

Mark A. Snider, President:



Jul. 18, 2022

Date

Jul. 12, 2022

Member Since

Jul. 11, 2023

Valid Until